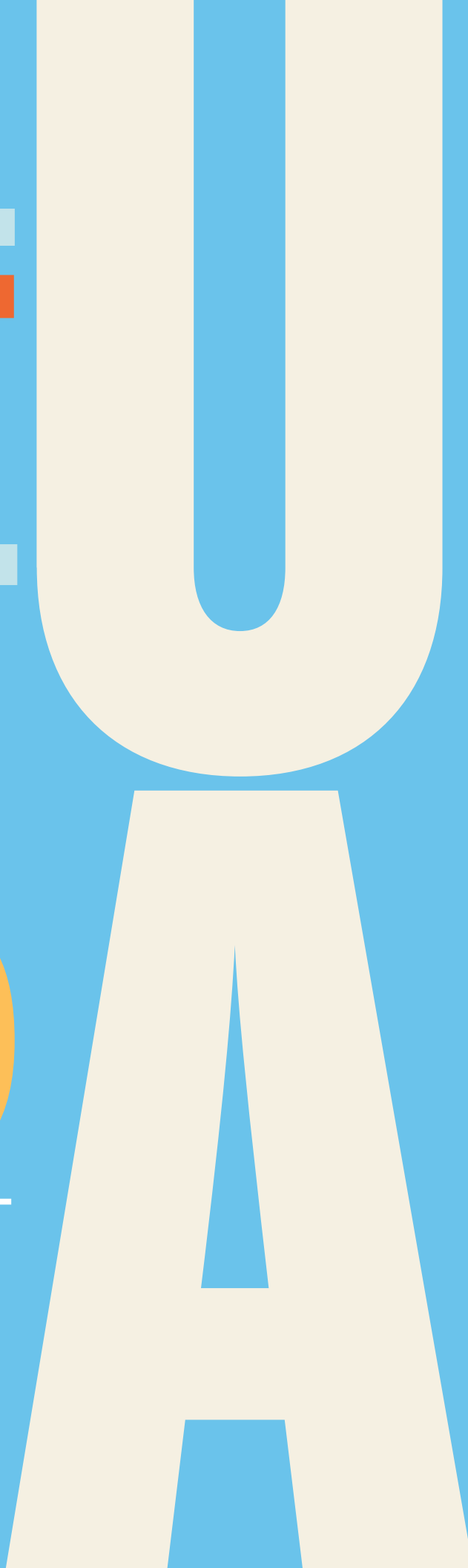


ANNUAL
IMPACT
REPORT
2025

WITH STRATEGIC
PLAN 2030



MISSION

To inspire and enrich communities by strengthening arts, science, history, and culture through strategic collaborations and investments.

VALUE PROPOSITION

As the leading resource for arts and culture in Central Florida, we're the local arts agency that catalyzes the work of artists and organizations to have the greatest impact in our communities.

Our work makes art more accessible to all, so that everyone, from our neighbors to our future generations, can live in a more inspiring and enriching community.

2025 TRUSTEES



2025 BOARD OF DIRECTORS

EXECUTIVE COMMITTEE

Lindsay Abt
Chair

John Ruffier
Vice Chair; Chair of Governance Committee
Shareholder & Chair, Real Estate
Department, Lowndes

Craig Collin
Secretary
President & Chief Operating Officer, Tavistock
Development Company

Marcellene Baugh
Treasurer; Chair,
Finance & Audit Committee
Vice President of Finance & Accounting,
Massey Services, Inc.

Sharon Arroyo
Chair, Community Investment Committee;
Trustee Representative At Large
Vice President of Government & Community
Relations, Duke Energy

Danielle Permenter
Chair, Development Committee
Chief Development Officer, Orlando
Economic Partnership

Jessica Mund
Chair, Personnel Committee
Senior Director, Staff & Cultural Development,
Full Sail University

Stephanie Ghertner
Trustee Representative At Large
Executive Director, Darden Foundation &
Community Affairs Darden Restaurants, Inc.

Marc McMurrin
Trustee Representative At Large
President & CEO,
Ginsburg Family Foundation

Linda Ferrone
Immediate Past Chair
Chief Customer and Marketing Officer
Orlando Utilities Commission

Jennifer Evins
Ex Officio
President & CEO United Arts of Central
Florida

- **Amogh Bhonde**
• Senior Vice President & General
• Manager, Power Reliability Division,
• Eaton
- **Ashton M. Bligh**
• Shareholder, Greenberg Traurig,
• LLP
- **Nisha Brice**
• Senior Manager, Corporate Social
• Responsibility, Florida Blue
- **Christopher Burns**
• Fine and Performing Arts Resource
• Specialist, Osceola County School
• District
- **Maribel Gomez Cordero**
• Trustee Representative
• Commissioner, District 4, Orange
• County
- **Frank Cover**
• Senior Vice President,
• United Community
- **Sheldon Dutes**
• Manager of Team Member
• Communications & Engagement,
• AdventHealth
- **Marcia Enos**
• Community Volunteer
- **Alejandra Escobar**
• Director of Business Development
• & Communications, Hispanic
• Chamber of Commerce of Metro
• Orlando
- **Dr. Wendy Givoglu**
• College Provost for General
• Education, Valencia College
- **Elisha González**
• Senior Vice President, Community
• Affairs, Truist
- **Marcia Hope Goodwin**
• Trustee Representative
• Chief Service Officer & Director, City
• of Orlando
- **Betsy Gwinn**
• Principal, BG Impact
- **Jodie Hardman**
• Sr. Vice President, Market Manager,
• Local Market Organization Bank of
• America
- **Roseann Harrington**
• Chief of Staff, Mayor Jerry
• L. Demings, Orange County
• Government
- **Danielle Hollander**
• Chief Marketing Officer
• Visit Orlando, Inc.

Bonnie Hubbard
Trustee Representative
Director of Grants, Elizabeth Morse
Genius Foundation

Charles King
Partner, KPMG LLP

Vicki Landon
Administrator, Orange County Arts
& Cultural Affairs

Jennifer Lowndes
Partner, Holland & Knight

Maritza Martinez-Guerrero
Vice President, External Affairs &
Philanthropy, Orlando Magic

Rob Matschner
Shareholder, Forvis Mazars, LLP

Jeffrey Moore
Dean, College of Arts &
Humanities, University of Central
Florida

Karla Muniz
Chief People Officer,
IMA Medical Group

David Odahowski
Trustee Representative
President & CEO, Edyth Bush
Charitable Foundation

Gretchen Ortiz
Managing Partner, Law Offices of
Gretchen Ortiz

Reginald Parks
Principal & CMO, RMG (Reality
Marketing Group)

Maria Isabel Sanquirico
Founder & President, Eleven 11
Communications

Andrew J. Snyder
Senior Vice President, Marketing
and Communications, Orlando
Health

Dr. Maria F. Vazquez
Superintendent Orange County
Public Schools

Elizabeth Watkins
Trustee Representative
Sr. Manager,
Government Relations
Walt Disney World Resort

Thomas Williams
Trustee Representative
COO, Dr. Phillips Charities

A LETTER FROM THE BOARD

WHEN ART THRIVES



LINDSAY ABT

BOARD CHAIR

Community Volunteer

It has been an extraordinary year for creativity and community in Central Florida and as Board Chair of United Arts of Central Florida, I am honored to reflect on the progress we've made together. The milestones captured in this report reflect not only strong leadership and vision, but a shared conviction that when the arts thrive, every part of our community benefits.

In 2025, our region demonstrated its deep belief in the value of arts, science, history, and culture in powerful ways. Through the Collaborative Campaign for the Arts, we raised more than \$9 million in support of local organizations—the highest total in United Arts' history and a testament to the generosity and collective spirit of our donors and partners. With the addition of a campaign matching pool of \$750,000 from United Arts and \$500,000 from Orange County, this amounted to more than \$10.33 million in critical operating support for 40 local arts, science, and history organizations.

This year also marked the launch of new platforms and programs that broaden access to creativity across Central Florida. Our expanded arts education efforts brought innovative early learning and teaching artist residencies into classrooms, while initiatives in senior care and health illustrated the transformative role creativity plays in well-being at every stage of life. The debut of ArtsInOrlando.com created a unified gateway to cultural destinations and experiences across the region, strengthening connections between audiences and the vibrant work of our arts community.

National and regional recognition affirmed the remarkable progress of United Arts and its partners. From awards honoring strategic collaboration and fundraising innovation to recognition of leadership dedicated to telling the stories of *all* Central Floridians, these honors reflect a bold and evolving vision for the cultural sector.

As we look ahead, the launch of a new 5-year strategic plan equips United Arts with a thoughtful framework to deepen impact and measure success across the indicators that define a thriving arts ecosystem. This plan will guide our collective investments and collaborations in meaningful, measurable ways for years to come.

I am proud of what we have accomplished and grateful for the commitment of our board, staff, donors, and community partners. Together, we are strengthening the cultural fabric of Central Florida and ensuring that the arts remain an enduring source of inspiration, connection, and opportunity for all.

If you would like to review United Arts of Central Florida's audited financial statements (June 30, 2025), please visit unitedartscfl.org/about/financials

TOGETHER, WE MAKE ART POSSIBLE.

\$18M

Invested
in the
Arts

2.2M

Audience
Attracted

Open
Scene

11,694

Florida artists involved
in supported projects

*All numbers from 2025

ARTS FOR ALL FUNDING

Find FY25 Audit and IRS 990 at unitedartscfl.org/about/financials

GRANTEE	UA CAMPAIGN MATCH AWARDS	UA GRANTS	TOTAL	GRANTEE	UA GRANTS
Albin Polasek Museum and Sculpture Gardens	\$6,866	\$33,200	\$40,066	African Diasporic Arts and Education Inc	\$5,000
Art and History Museums of Maitland	\$10,398	\$61,000	\$71,398	Arching Oaks	\$15,000
ArtReach Orlando	\$43,008	\$14,580	\$57,588	Assoc to Preserve Eatonville	\$10,040
Bach Festival Society of Winter Park	\$70,565	\$80,000	\$150,565	Black Health Commission	\$5,000
Bay Street Players	\$133	\$10,000	\$10,133	Boys & Girls Club	\$5,000
Blue Bamboo Center for the Arts	\$-	\$10,000	\$10,000	Caribbean American Passport	\$5,000
Central Florida Ballet	\$5,419	\$39,200	\$44,619	Casa De Mexico	\$10,660
Central Florida Community Arts	\$23,491	\$60,000	\$83,491	Community Clay Connections	\$5,000
Central Florida Public Media - WMFE	\$-	\$10,000	\$10,000	Conductive Education Center of Orlando	\$5,000
Central Florida Vocal Arts	\$22,669	\$11,300	\$33,969	Descolonizarte Teatro Inc	\$16,293
Chance 2 Dance, Inc.	\$14,200	\$12,669	\$26,869	Encore Cast Performing Arts	\$31,504
Crealde School of Art	\$14,993	\$68,000	\$82,993	Escuela De Bomba Y Piena Tata Cepeda	\$15,000
Creative City Project Inc.	\$754	\$25,000	\$25,754	Goldsboro West Side Community Hist Assoc	\$10,000
Downtown Arts District	\$9,360	\$32,400	\$41,760	Horizon West Theater Company	\$6,590
Emotions Dance Company	\$252	\$12,512	\$12,765	Life Concepts d/b/a Quest	\$4,840
Enzian Theater Inc	\$31,459	\$85,000	\$116,459	Little Radical Theatrics	\$18,856
Florida Symphony Youth Orchestra	\$13,540	\$54,418	\$67,958	Messiah Choral Society	\$14,469
Friends of Mennello Museum of American Folk Art	\$-	\$15,000	\$15,000	Musive Concert Series	\$10,000
FusionFest Inc	\$-	\$47,148	\$47,148	Open Scene	\$11,290
Garden Theatre	\$14,309	\$10,000	\$14,309	Orlando Community Arts	\$5,000
Global Peace Film Festival	\$15,298	\$10,000	\$25,298	Orlando Flamenco Inc	\$6,655
Hapco Music Foundation	\$1,512	\$10,000	\$11,512	Orlando Metropolitan Ballet Academy	\$4,103
Holocaust Memorial Resource & Education Center	\$33,246	\$60,000	\$93,246	Orlando Symphony Orch	\$12,071
Howey Mansion Music Series Inc.	\$1,341	\$10,000	\$11,341	Raymi Dance School	\$5,000
Leesburg Center for the Arts	\$276	\$10,000	\$10,276	Shalom Orlando	\$5,000
Mount Dora Center for the Arts	\$1,726	\$23,200	\$24,926	Standing Ovation Talent Group	\$7,476
New Generation Theatrical Inc	\$-	\$33,149	\$33,149	Tavares Theater	\$4,580
Opera Orlando	\$172,284	\$40,000	\$212,284	The Licorice Sticks Clarinet Orch	\$4,658
Orange County Regional History Center	\$17,640	\$37,200	\$54,840	West Lake Partnership	\$5,000
Orlando Ballet	\$232,628	\$252,888	\$485,516	Winter Park Library	\$5,000
Orlando Fringe	\$15,008	\$50,000	\$65,008	All Other	\$19,372
Orlando Gay Chorus Inc	\$5,559	\$10,000	\$15,559		
Orlando Museum of Art	\$23,740	\$150,000	\$173,740		
Orlando Philharmonic	\$231,764	\$250,000	\$481,764		
Orlando Family Stages	\$31,378	\$170,000	\$201,378		
Orlando Science Center	\$21,814	\$250,000	\$271,814		
Orlando Shakespeare Theater	\$121,060	\$225,000	\$346,060		
Orlando Urban Film Festival	\$-	\$10,000	\$10,000		
Orlando Youth Chamber Ensembles	\$-	\$15,000	\$15,000		
Performing Arts Matter	\$-	\$13,371	\$13,371		
Playwrights' Round Table	\$-	\$17,189	\$17,189		
Renaissance Theatre Co	\$-	\$10,000	\$10,000		
Snap Cultural Events Inc.	\$8,738		\$8,738		
Steinway Society of Central Florida	\$-	\$10,000	\$10,000		
The Winter Park Playhouse	\$18,631	\$38,000	\$56,631		
Theatre South Playhouse	\$-	\$10,000	\$10,000		
Timucua Arts Foundation, Inc.	\$12,193	\$14,581	\$26,774		
Urban Think Foundation, Inc.	\$463	\$16,000	\$16,463		
Veterans Tribute and Museum of Osceola County	\$-	\$10,000	\$10,000		
Winter Garden Art Association	\$-	\$10,000	\$10,000		
Winter Garden Heritage Foundation	\$10,031	\$10,000	\$20,031		
Winter Park Historical Association, Inc.	\$-	\$10,000	\$10,000		
Total	\$1,257,745	\$2,467,004	\$3,724,749	Total	\$288,456

MAKE ART THRIVE

**IN 2025, UNITED ARTS
AWARDED MORE
THAN \$4 MILLION IN
GRANTS, FUELING
ARTS & CULTURE IN
CENTRAL FLORIDA.**

UNITED ARTS' GRANT PROGRAMS ensure that arts, science, history, and culture organizations throughout Central Florida have access to funding opportunities, no matter their stage of growth or development. These funds are raised by United Arts – Arts for All Fund and awarded by grant panels and Board of Directors.

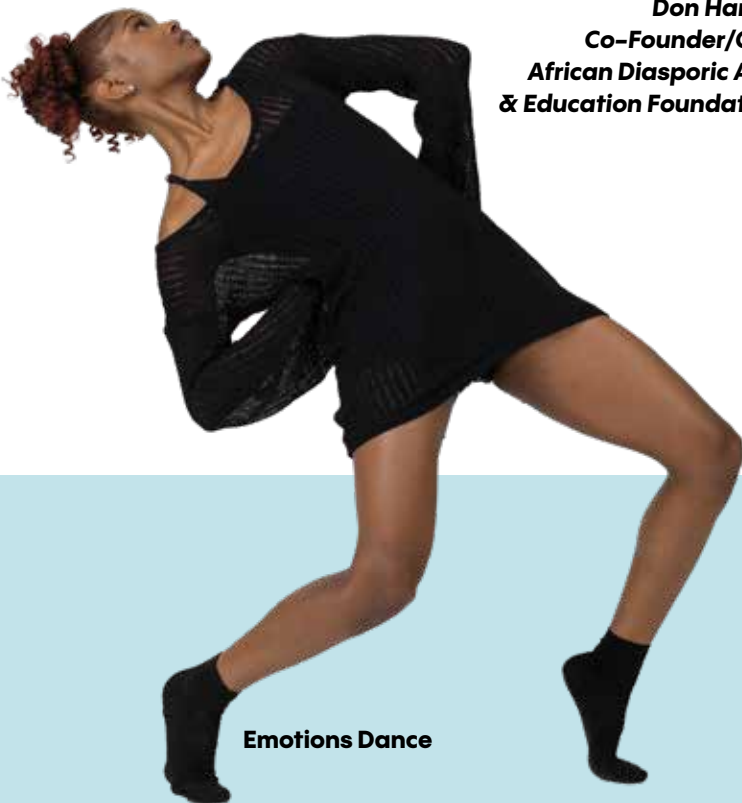
General Operating Support and Matching Grants

provide essential, unrestricted operating support for nonprofit arts and culture organizations that provide a full season of programming. Panels of volunteers recommend grants through a competitive process based on artistic merit, management and fiscal responsibility, and service to the community.

\$4.0M
General Operating
Support and
Matching Grants

"The grant received from United Arts provided much needed support for African Diasporic Arts and Education Inc, which enabled us to hire a part-time Operations Manager. This structural change has given us the wherewithal to broaden both our vision and our reach."

Don Harrell
Co-Founder/CEO
African Diasporic Arts
& Education Foundation



Emotions Dance

Community Project Grants support the incubation of ideas and creativity by providing funding for cultural programs, projects and events held by burgeoning multicultural and grassroots groups, art therapy programs, public art and a full season of offerings.

Individual Arts Grants United Arts awards up to \$5,000 to Professional Artists in our four-county service area.

CONGRATULATIONS TO OUR 2025-26 INDIVIDUAL ARTIST GRANTEEES

Camara Gaither
Barbara Liz Ortiz
Mya Osborne
Shawn Welcome
Laura Buitrago
Donald G Harrell
Anne Kinuthia
Charis Watler
Tasanee Durrett
Ilana Zaks
Claire Simpson
Richard Anthony Donlevy Munster
Mayu River Coello Jara
Maria Fernanda Saavedra
Joseph Harrington
Belina Wright
Ilan Morgenstern
Sanjana Deshmukh
Surabhi Adesh
Kathryn Willoughby

\$200K
Community Project
and Individual
Artist Grants

WHO WE SERVE

LAKE

SEMINOLE

ORANGE

OSCEOLA

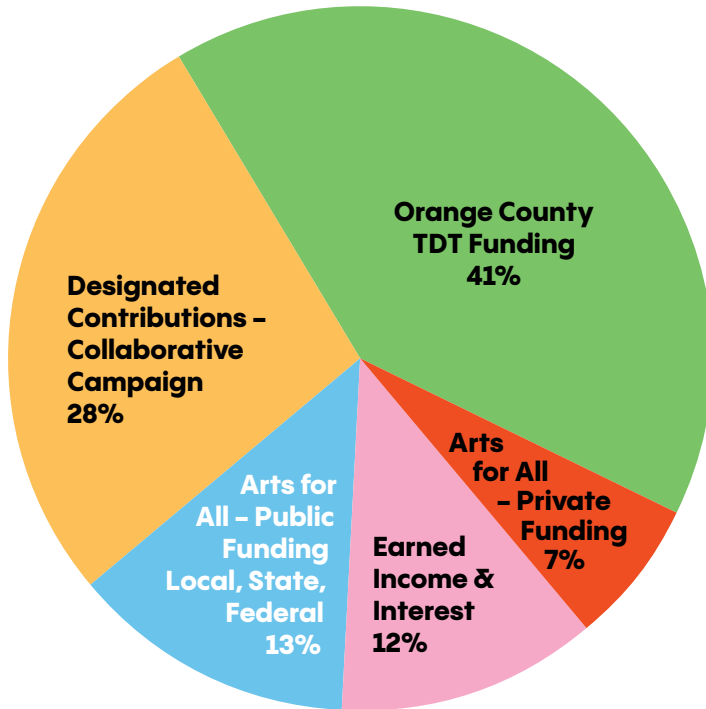
SINCE 1989, United Arts has been the leading resource for artists and arts and cultural organizations in Central Florida, ensuring their missions have the greatest impact in our communities. Our work makes art more accessible to all, so that everyone, from our neighbors to our future generations, can live in a more inspiring and enriching community.

► **OPPOSITE PAGE:** Local organizations served in 2025

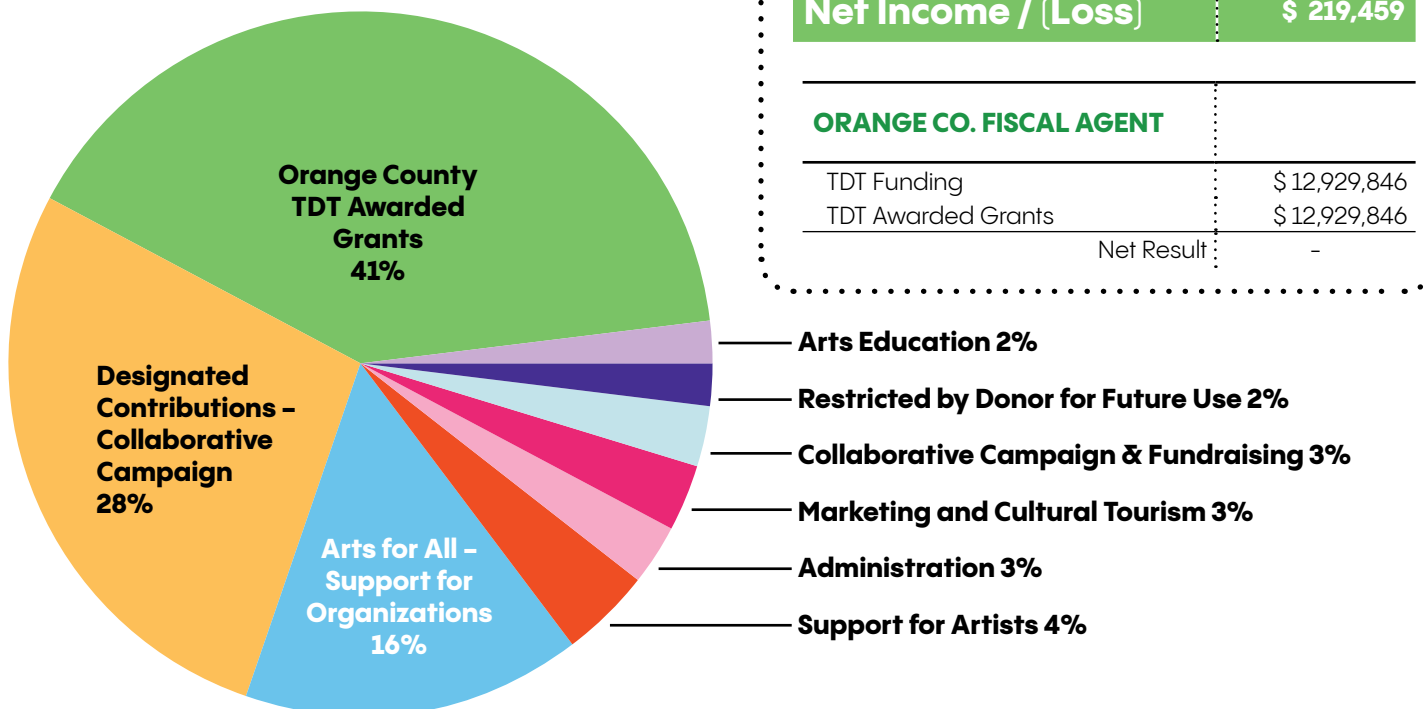


2025 FINANCIAL SNAPSHOT

INCOME + FISCAL AGENT \$ 31,824,901



EXPENSE + FISCAL AGENT \$ 31,076,376



JULY 1, 2024 THROUGH JUNE 30, 2025

INCOME/FISCAL AGENT RESPONSIBILITY

Designated Contributions - Collaborative Campaign	8,773,738
Arts for All - Public Funding Local, State, Federal	4,069,050
Arts for All - Private Funding	2,234,625
Earned Income & Interest	3,817,642

Total Income \$ 18,895,055

EXPENSES/FISCAL AGENT RESPONSIBILITY

Designated Contributions - Collaborative Campaign	8,773,378
Marketing and Cultural Tourism	835,380
Collaborative Campaign & Fundraising	813,659
Restricted by Donor for Future Use	529,066
Support for Artists	1,155,377
Support for Organizations	4,966,169
Arts Education	663,435
Administration	939,131

Total Expenses \$ 18,675,596

Net Income / (Loss) \$ 219,459

ORANGE CO. FISCAL AGENT

TDT Funding	\$ 12,929,846
TDT Awarded Grants	\$ 12,929,846
Net Result	-

Note: United Arts serves as Fiscal Agent and Program Implementation Partner for Orange County, administering six grant programs. While related TDT funds are not reflected as revenue or expense in United Arts audited financial statements as spending authority rests with the Orange County Board of County Commissioners, United Arts manages and stewards these significant public resources on the County's behalf for the benefit of our community.

CHAMPION THE ARTS

Marketing & Audience Development

- **Artistry Magazine & ArtistryOnline.org**
- **ArtsinOrlando.com**
- **Spotlight & Discovery Newsletters**
- Cultural Tourism
 - **Destination Art Tours**
 - **Shoulder & Themed Season Campaigns**
 - **Artist Hub**
 - **Conventions & Meetings**
 - **Readiness Training for Hospitality & Arts**

MAKE ART POSSIBLE

Fundraising & Friendraising

- Collaborative Campaign for the Arts
- **Direct Mail Services**
 - **Donor Database Management Services**
 - **Donor Stewardship & Benefits**
 - **Matching Grants Program**
 - **Spotlight Newsletter**
 - **Text-to-Give Services**
 - **Workplace Giving**
- National Resources
- **National Endowment for the Arts SubGrants for Arts Projects**

MAKE ART THRIVE

Impact

Nonprofit Grants, Technical Support and Capacity Building

- United Arts Grants
- **General Operating Support**
 - **Matching Grants**
 - **Emerging Arts**
 - **Community Impact Projects**
 - **Community Vibrancy Main Streets**
- Orange County Grants
- **Blockbuster and Special Events**
 - **Cultural Tourism**
 - **Cultural Facilities**
 - **Venue Subsidy**
- Arts Learning
- **Arts Education in School PreK-12**
 - **Arts Education Out of School PreK-12**
 - **Internships & Career Development**
 - **Teaching Artist Registry**
- Individual Artists
- **Individual Artist Grants**
 - **Training & Convening**
 - **Artist Hub**
 - **Creative Placemaking Jobs**
 - **Private Sector Calls for Artists – i.e. hotels, businesses, etc.**
- Arts and Health
- **Creative Aging**
 - **Arts and Health Network Convenings**
- Advocacy Program and Services
- **Advocate Database**
 - **Annual Advocacy Planning**
 - **Arts Advocacy Day in Tallahassee**
 - **Public Comment Coordination for Public Meetings**
- Technical Support and Capacity Building
- **AEP 6 (2023)**
 - **Arts Ecology Study (2022)**
 - **Executive Directors Learning Circle**
 - **Board Leadership Pipeline & Board Orientation Training**
- Volunteer Opportunities
- **Board – Elected Member**
 - **Board Committees**
 - **Grants Panels**

CHAMPION THE ARTS

MARKETING

ARTISTRY

Artistry is the official publication of United Arts of Central Florida. The magazine (and website, ArtistryOnline.org) serves as a comprehensive guide to arts and cultural offerings throughout Central Florida. Produced five times per year, the magazine covers local arts, science, history and special events, as well as articles featuring local artists, designers and makers ... because living well is an art.

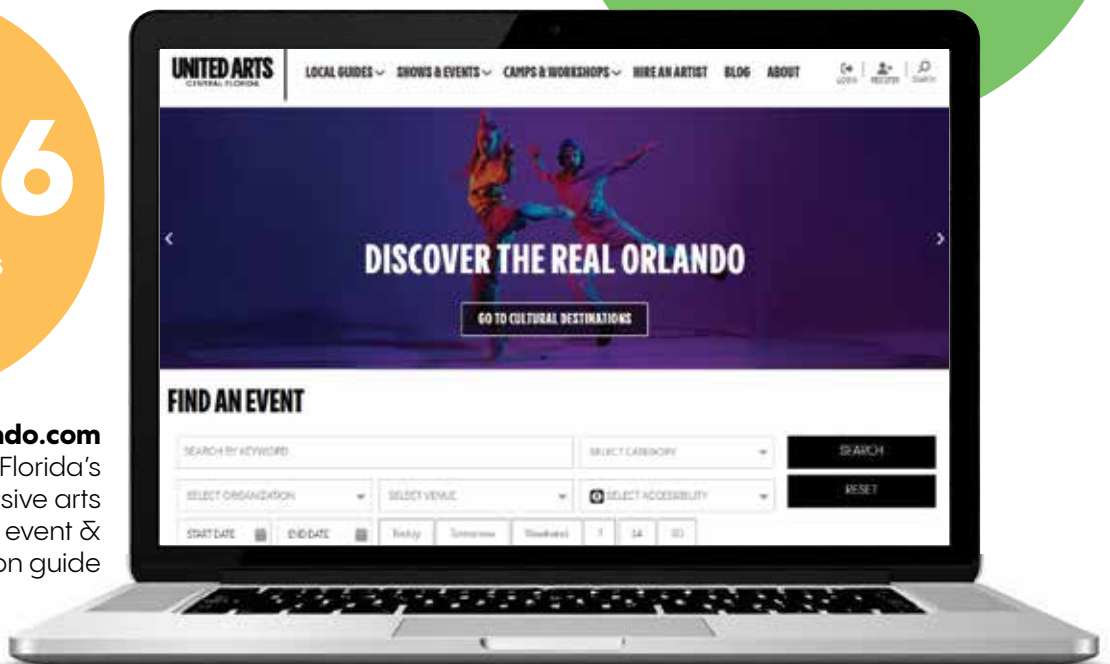


ARTSINORLANDO.COM

United Arts is responsible for curating and promoting ArtsinOrlando.com, a comprehensive online events calendar where Central Florida residents and tourists visiting the area can find virtual and in-person arts and cultural events. With an expansive network of destinations and events posted throughout the region, ArtsinOrlando.com is the top resource to find local arts and culture and events all in one place. An email newsletter, Discovery, recommends upcoming events and is distributed monthly featuring events of all genres and for all ages. The newsletter includes information about free and discounted events. Sign up today and share with your friends at unitedartscl.org.



ArtsinOrlando.com is Central Florida's comprehensive arts & culture event & destination guide





ADVOCACY

In 2025, United Arts of Central Florida advanced a coordinated Arts Advocacy strategy to protect and expand public investment in the region's arts, science, and history sectors amid budget pressures and rising costs. Guided by its FY25 Advocacy Plan, United Arts conducted direct outreach through legislative delegation meetings and year-round engagement with local, state, and federal officials, connecting cultural funding to educational outcomes, economic vitality, and quality of life across Lake, Orange, Osceola, and Seminole counties. In partnership with the Florida Cultural Alliance, arts leaders and advocates convened regularly to align messaging, organize statewide efforts, and mobilize support—ensuring that Central Florida's creative sector remains visible, valued, and accessible to all.



Central Florida arts and culture leaders at the Florida Capitol for Arts Advocacy Day in Tallahassee.

MAKE ART THRIVE

CREATIVE PLACEMAKING

The arts are more than inspiration—they are a powerful driver of economic growth. Studies show that for every \$1 invested in the arts, there’s an average return of \$5 in local economic activity. Investing in the arts helps create jobs, supports local businesses, and attracts tourism, all while nurturing cultural uniqueness and inspiring future leaders. The arts connect us, enrich our community, and fuel our economy.

Our Creative Placemaking Team curates art experiences that activate public areas, enrich the local cultural landscape, and support the growth of Central Florida’s arts community. From live performances to visual arts installations, we collaborate with hundreds of local artists, organizations, property owners, and municipalities to bring art into everyday life, fostering a more vibrant and inspiring community for all.

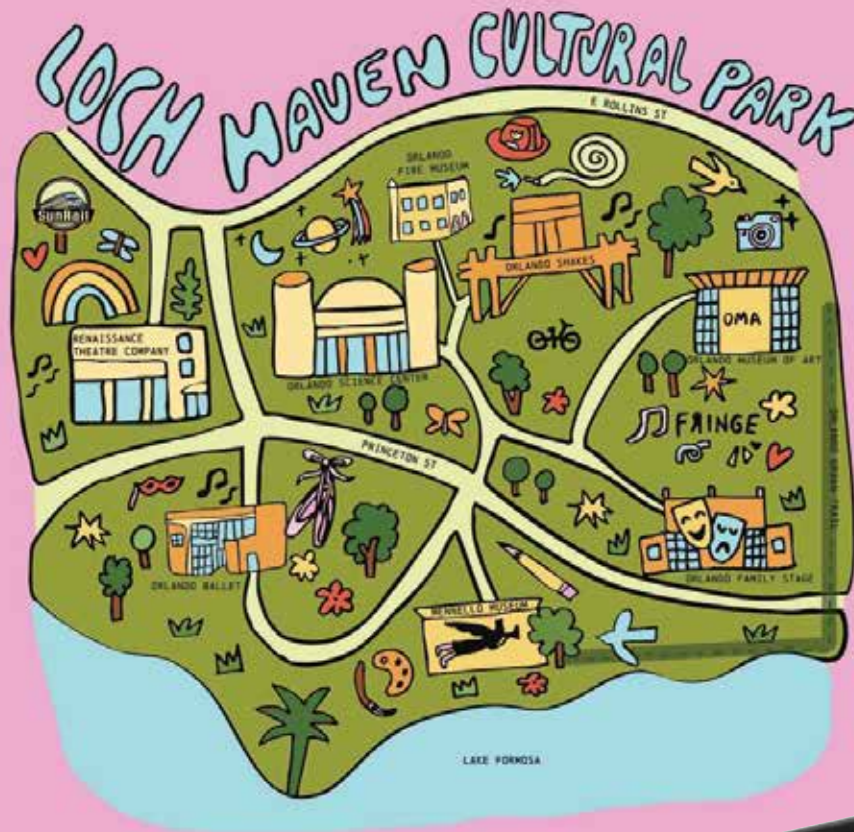


DTOLIVE!



DTOLive is a Creative Placemaking program led by United Arts of Central Florida, in partnership with the City of Orlando’s Downtown Development Board. Launched in 2024, DTOLive transforms everyday spaces in downtown Orlando into cultural destinations, bringing more performances, events, and installations directly to the public, all free and open to all ages.



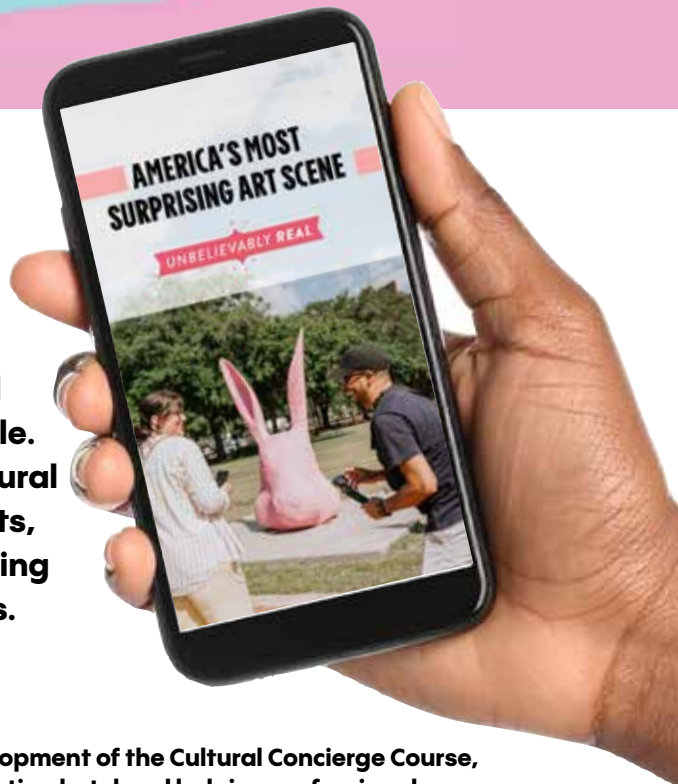


CULTURAL TOURISM

Launched in 2024, this strategic effort funded by Visit Orlando and operated by United Arts promotes Central Florida’s arts scene on a national and international scale. In 2025, United Arts strengthened Central Florida’s cultural tourism ecosystem by expanding visitor-facing products, activating year-round campaign strategy, and deepening partnerships across the tourism and hospitality sectors.

Key accomplishments include:

- Positioned Loch Haven Cultural Park as a featured destination with a complete set of media assets and a social media campaign.
- Started collaboration with influencers and content creators, including partnership with Yelp Orlando
- Expansion and refinement of Cultural Tours and Local Guides like Loch Haven, Winter Park, Maitland, Mill50 and the Parramore District
- Launched a new shoulder season campaign #FestivalMode
- Development of the Cultural Concierge Course, educating hotel and lodging professionals on local access to arts and culture.
- Connected more than 200,000 people in 2025 to cultural events via ArtsinOrlando.com



MAKE ART THRIVE

CROSS-SECTOR PARTNERSHIPS

The arts do not exist in isolation—they are catalysts for connection across every dimension of community life. When we partner across healthcare, education, social services, and economic development, we amplify reach and create solutions that address complex community challenges in ways no single sector can achieve alone.

Cross-sector collaboration allows us to meet people where they are, break down barriers to access, and leverage shared resources for greater impact. Our Creative Aging partnership with AdventHealth exemplifies this: by bringing teaching artists into adult day care centers, we address social isolation, support caregiver relief, and promote wellness through creative engagement.

This approach is supported by research. [The Arts Impact Explorer](#) developed by Americans for the Arts demonstrates how arts engagement influences 29 different sectors of community life—from health and education to civic participation and economic development. This evidence strengthens our advocacy and helps build partnerships that extend the reach of your investments.

702

Community Partnerships



ArtReach

ARTS EDUCATION

Igniting Imaginations, Shaping Futures.

84,148

Students reached

Through the funding, direction and coordination of United Arts, more than 84,000 student experiences are made possible annually. This year, teaching artists and cultural organizations worked with United Arts to provide hands-on experiences ranging from grade-wide access to see the Orlando Philharmonic Orchestra, Orlando Shakes, Opera Orlando, African Diasporic Arts and Education, Orlando Family Stage, Flamenco del Sol, Orlando Museum of Art, Orange County History Center, Orlando Science Center and the Orlando Ballet, to in-school workshops and performances, artist residencies, portfolio reviews, and private music lessons.



\$13.5k
Invested

COMMUNITY VIBRANCY

In 2025, United Arts of Central Florida continued to advance Community Vibrancy through strategic, place-based investments that activate neighborhood commercial corridors and strengthen local economies. Funded by the Ginsburg Family Foundation, the Community Vibrancy program supports Main Street districts and similar community partners by engaging and paying local performing artists to bring creative activity directly into public spaces. Through arts activations in districts including SoDo, Mills 50, Audubon Park, Ivanhoe Village, Curry Ford West, the Milk District, Gateway District, Goldsboro, and Main Street Apopka, the program increased pedestrian activity, amplified civic pride, and helped local businesses attract new audiences—demonstrating the powerful role the arts play in building vibrant, connected communities across Central Florida.

MAKE ART POSSIBLE

ANOTHER RECORD-BREAKING YEAR IN PHILANTHROPY FOR LOCAL ARTS, SCIENCE & HISTORY ORGANIZATIONS.

“Our firm’s founder, John Lowndes, always believed that a truly successful community had both strong businesses and a thriving arts community – and that you can’t have one without the other. We are proud to continue his legacy of supporting United Arts in its mission to make sure arts, science and history thrive in Central Florida. Many of our lawyers serve on boards of arts, science and history organizations because we agree with our founder: to have a truly complete and great community, you have to have great local arts, science and history organizations, and each of us needs to do our part to ensure that success.”

**John Ruffier
United Arts Board of Directors Vice Chair
Shareholder & Chair, Real Estate Department, Lowndes**

2025 COLLABORATIVE CAMPAIGN FOR THE ARTS

\$9,083,533

Raised during
the 2025
Collaborative
Campaign for
the Arts

\$1.25M

Leveraged in
matching gifts

\$3,261,570

New & increased giving

\$51,355

From 1,882 contributions to cover the admin
fee that allows United Arts to continue
running the Collaborative Campaign

+1,458

New donors to the
campaign

40

Campaign partners



THANK YOU DONORS!

2025 CONTRIBUTORS TO UNITED ARTS & THE COLLABORATIVE CAMPAIGN FOR THE ARTS
BETWEEN JULY 1, 2024 – JUNE 30, 2025.

United Arts is deeply grateful to its donors and community partners for their investment in and support of Central Florida's creative community and the enormous impact it has on our lives every day.

2025 Corporate, Foundation & Government Donors

\$100,000+

City of Orlando and Employees
Darden Restaurants, Inc. and the Darden Restaurants Foundation
Dr. Phillips Charities
Duke Energy & Duke Energy Foundation and Employees
Edyth Bush Charitable Foundation
Elizabeth Morse Genius Foundation
Ginsburg Family Foundation
Harvey and Carol Massey Foundation
The Jacarlene Foundation
Lowndes and Employees
Massey Services Family and Team Members
Orange County, Florida, and Employees, and Orange County Arts & Cultural Affairs
Visit Orlando
Walt Disney World Resort

\$50,000 – \$99,999

AdventHealth
Frontline Insurance and Lanier & LaVoyce Porter
Wayne M. Densch Charitable Trust

\$25,000 – \$49,999

Anonymous
The Bond Foundation
Boston Lobster Feast
Florida Blue
Full Sail University
Orlando Magic and Employees, and the Orlando Magic Youth Foundation
OUC- The Reliable One and Employees
Universal Orlando Foundation

\$10,000 – \$24,999

American Interiors, Inc.
Bank of America
The Benevolent Charitable Fund
Blue Bamboo CFA
Central Florida Foundation
City of Winter Park
Dream Finders Homes
Fairwinds Credit Union and Employees
Florida Charities Foundation
Cathy Powers and The Florida Smooth Jazz Foundation, Inc.
Florida Theatrical Association
Greenberg Traurig, LLP
Orlando Health
The Pargh Foundation
Rehmann
Straz Family Foundation

\$7,500 – \$9,999

One Sotheby's International Realty
Tavistock Development Company

\$5,000 – \$7,499

&Barr
The Ballet Academy of Central Florida
Correct Craft Inc.
Fifth Third Bank
Hope For More Foundation
JASKY Foundation Inc
KPMG, LLP
Parkway
Publix Super Markets Charities
SPM, LLC WeldenField Development
USF Federal Credit Union

\$2,500 – \$4,999

Beep, Inc.
Coral Tree Hospitality
DAC Bond
Dictor Financial LLC – Wayne & Lynn Moira Dictor
First Horizon Foundation
First United Methodist Church
Foley & Lardner
Harbinger Capital Advisors
Helpful Hands
Hilb Group of Florida
Hilton Orlando
Holland & Knight, LLP
Hunton Brady Architects, P.A.
Ken Pozek Group
Lake Nona Wave Hotel
The Lee Foundation
Leviton Manufacturing Company
Little Diversified Architectural Consulting
Maitland Rotary Art Festival Inc.
The Mayflower at Winter Park
Megan Dowdy Realty
MSL CPAs & Advisors
Pabst Charitable Foundation
Pineapple Healthcare
Piñero Preventive Medical Care
Pulte Homes
Rollins College
Richard and Claudia Debler, San Angel Inn LLC
Stifel
Summit Broadband
Temple Shalom of Delton
The Baldwin Group

\$1,000 – \$2,499

Anonymous
The Balmoral Group
Berman Companies
BNY Mellon
Caribbean Moonshine
Central FL ORFF Chapter of AOSA
Crystal Photonics, Inc.
Cuisiniers Catered Events
DEM Guys
Den Beste Eye Consultants
Discover Vacations LLC (DBA Time to Vacation)
Dog Training Elite Orlando
Dynamic Energy Exchange
Flarent, Inc
The Fresh Approach
G R Bridges Jewelry
Greater Orlando Aviation Authority
Hillcrest Agency Inc.
HIP3 Home Improvement Pros
Holidays Network Group
Holy Trinity Greek Orthodox Church of Greater Orlando
Hometown Entertainment
Hubbard Construction Company
IATSE Local 631
Jessica C. Tuthill Memorial Fund
Kiwanis Club of Mount Dora
Law Offices of Lawrence H. Haber, P.A.
Local Arts
MatWorkz Pilates Studio/GYROTONIC Training
National College of Business & Technology Co, Inc.
Odd-o-Ts' Entertainment in honor of all those who keep us performing!
Odyssey Dance Co.
Olesen Financial Group
Pineloch Management Corporation
Power Home Remodeling
Pritzker Traubert Foundation
Quality Craftsmen – Stacey Warren
RCG Electric LLC
Ray & Nicole Reed – Cutco Cutlery
Renewal by Andersen
Rickey's Jerky
RIEGL USA
Sentry Technology Solutions
The Country Club of Orlando
The Three Divas
Valencia College
Winter Park Health Foundation, Inc.

2025 Individual & Family Foundation Donors

\$100,000+

Laurence and Susan Costin
Jeff and June Flowers Giving Fund
Kay Hardesty Logan Foundation
Krista and Jonathan Ledden
Helen Hall Leon
Whitney Morse
Frank Santos & Corbett Compel
Chuck and Margery Pabst Steinmetz
Brandon Colte Suggs
Williams Family Foundation
Bickley Wilson

\$50,000 – \$99,999

Anonymous
John and Lee Benz
Dr. Puxiao Cen
Dr. Matt Gay
Cathy Roth Kellogg and Larry Kellogg
Mills Family Foundation
The Mary Palmer Family Foundation
Gregg Pollack
Shyla G. Reich
John and Audrey Ruggieri
Diane and Robert Smedley
Nancy R. Wagers
Zimmerman Family Foundation, Inc.

\$25,000 – \$49,999

Anonymous
Jennifer and Larry Coates
Jay M. and Hillary S. Cohen
Elizabeth Nerius Conklin
Jason Dion
Andrew and Mykl Dunning
Bruce Gould
Dr. Stephen & Ruth Ann Heller
Diana and Johnny Holloway
Pat and Audrey Knipe
Rita Lowndes
Mr. Alex and The Hon. Cynthia Mackinnon
McIntyre and Skaggs Charitable Trust
Wayne and Robin Roberts
Jeffrey C. Schenck
Sally and Jack Schott
Jim and Valeria Shapiro
Tamara L. Trimble
Hardy Vaughn and Betty Brady
Dr. Joe and Sue Warren
Larry and Lynne Watson
Al and Brea Weiss
John & Lisa Westlake
Teresa Williams

\$10,000 – \$24,999

Anonymous
Mr. and Mrs. Robert Acevedo
Keith and Eleanor Ackermann
David and Judy Albertson
John W. and Linda Cone Allen
Dr. and Mrs. Luis Allen
The Andy Pargh Endowment Fund
M. Shan Atkins and James E. Erbs
Colonel Christian J. Becht and Mrs. Elizabeth M. Becht
Caroline Blydenburgh
The Bob and Julie Jimenez Charitable Fund
Susan Bright and Lawrence Stevenson
Jim and Barbara Caldwell
Debbie and Larry Cappleman
Tom and Kathy Cardwell
Chicone Family Foundation
Steve P. Clawson

Tom Clements
Beatriz and Erick Collado
Valerie and Paul Collins
Kathy K. Cressey
Lynn Darcey
Judy Duda
Dr. Glenn Dym
Andrea Eliscu
Sue Ellen Franklin
Rachel Friday
Jane and Charlie Gibbons
Ronald Ginsburg & Santiago Corral
Stephen H. Goldman
James and Fredel Goodrich
Kathryn B. Grammer
David W. Greene
Dr. and Mrs. H.E. Gross
The Henderson Family Foundation
Ms. Ann Murrah
Bea Hoelle-Hawes
Sonya C. Hough
Toni Jennings
Frank and Etta Jean Juge
Michael and Aimee Rusinko Kakos
Cathy Karunaratne
Mary F. Kelsh
Skip Kirst & Eric Hogan
Diane N. Kuhl
Dr. Mitch and Swantje Levin
Melody and Brendan Lynch
William and Barbara Lynch
Dave and Eydie Maclnnis
Jay and Traci Madara
Dr. E. Ann McGee
Larry Gutter and Debbie Meitin
Donna and Alan Mooney
Jeff & Mindy Moore
Scott Moscrip
The Munro Family
The Norris Family Foundation
Dr. Ron and Nina Oppenheim
Esther and Richard Ott
Deede Sharpe and John Parker
Robert Pearson and Wilhelmina Korevaar
Linda Peattie
Rachel and Darren Pierce
David L. Poff
Alexis and Jim Pugh
Mrs. Sarah Ravndal
Robert Parris & Bradley Renner
Charles and Mary Ann Revell
Lesley and Barry Rubin
John D. Ruffier
Diane L. Sandquist
Rick Schell and Scott Joseph
Geanne and Adrian Share
Paula and Terry Shaw
Paula Shives
Ann and Charles Simpson
James Sixsmith
Bosco R. and Beverly J. Slaughter
Andrew Snyder and Christopher Nemethy
Ellen and Simon Snyder
Rebecca and Blaine Sweatt
Philip & Sigrid Tiedtke
Larry Tobin
David Treitel and Carla D'Andre
Leila Edgerton Trismen
Kathryn C. Ustler
Donna and Keith Van Allen
Waggoner Foundation in memory of Robert Waggoner
Lance & Patricia Walker
Katy Moss Warner

Barbara Weinreich
Jayne and John Willis
Wisne Charitable Foundation
Nancy and William C. Yarger
GW Young
Bob and Janet Ziomek
Laura and Lawrence Zirbel

\$7,500 – \$9,999

Stephanie Adler-Paindiris and Tasos Paindiris
George and Leslie Andreae
Amanda and Sam Bergman
J. Gene Chen and C. Skye Chen
Deprez Fund
Marcia Enos
Lisa and Dykes Everett
Dykes and Lisa Simonton Everett
Mrs. Janice Granier Gruber
John and Shirley Horn
Dick and Jeanne Jaffe
Eliza and Matt Juliano
Jennifer Lowndes and Tim Boeth
Jody and Craig Maughan
Geoffrey and Mari Moehl
Blair and Diane Murphy
Christina and Gabriel Preisser
Sascha Rizzo and Shari Bartz
Danielle Rowe
Carole Rubin
Steve and Melanie Ruta
Melinda Rutland
Dr. Richard Sandler
Bill and Dottie Silverman
Cathy and Larry Slung
Sollberger Family
Elyse and Andrew Starling
Jackie and Rod Sward
Dr. and Mrs. Paul and Madeleine Vilmos
Craig and Jeanne Weeks
Louise and Richard Weiner
Jeffrey Yu

\$5,000 – \$7,499

Anonymous
Lindsay and Dan Abt
In Memory of Alice and Bill Jenkins
Mr. and Mrs. Ames, In Memory of John M. Tiedtke
Aunt Jeanie
David B. Baer
Kimberly and Charles E. Bailes, III
Kai Bailey
Tom and Lara Baker
Beth Barnes and John Crocitto
Lynne and Ron Bergman
Kathy Johnson Berlinsky
Ann & Derek Blakeslee
Carolyn Blice
The Bob Allen Family Foundation
Kirt and Cheryl Bocox
Robert and Andrew Bowman
Berl Brechner
Maureen and Chris Brockman
Lawrence D. Brown, M.D.
Andrea Bravo Fernandez and Michael Brown
Bettina Buckley and Oscar Shearer
Jody and Roslyn Burttram
Minter L. N. Byrd
Wanda Caputo
Bonnie and Van Church
Kathy and Andrew Cole
Michael and Jennifer Coleman
Katlin and MC Cravatta

Francie and Wayne Dear
Mike and Valerie DeForest
Ekta Desai and Daniel Laggan
Jim Dorman
Ted B. Edwards
Sally Blackmun and Michael Elsberry
George S. Fender in honor of American military forces
Linda Ferrone
Susan and Randolph Fields
Ginger and Chris Flynn
Clive Frazier
Barbara and Richard Fulton
Rachel and Rob Gebaide
Linda Gilbert
Brenda Gissy and Jacob Gissy
Benoit Glazer and Elaine Corriveau
Sandi and Pete Goldish
Marilyn S. Goldman
Kenneth and Marcia Goodwin
Kathy and Donald D. Gordy
Grant E. Gribble
Jessica and Vance Guthrie
Roseann Harrington
Larry Henrichs
Tina Henton
Mr. and Mrs. L. P. Herzog
Donna and Bill Hoffman
Eric Horner and John Hamilton
Angel Houck
Andrew and Kara Howell
Jacquelyn Hughes
Dr. Diane M. Jacobs
John and Virginia Rigsby Family Fund
George A. Kalogridis and Andrew G. Hardy
Marcie Katzen
John P. Klumph
Kenny and Allison Knepler
Hala Kusiak
Dr. Susan Cohn Lackman and Dr. Richard David Knapp
Dr. Lynn Le
Ken and Trisha Margeson
Eric and Danelle Maschhoff
Daniel and Elizabeth McIntosh
Mack and Penny McLaughlin
Susan and Nicholas Menand
Albert and Maija Michejda
Elizabeth and Gourav Mukherjee
Steve Nakagawa
Karen and Russell North
Aurelia Nowak Nugent
Paul Oppedisano
Michael & Angel Parks
Michelle and David Peck
Dr. David and Darbee Percival
Dw Phineas Perkins
Dixie Peterson
Philip and Susan Sargent Family Charitable Fund
Dr. Gloria Pickar
John and Ann Pucci
The Putrino Family Giving Fund
John and Monica Rivers
Patricia and Randall B. Robertson
Debby Robinson
Lisa and Jeff Rosen
Corrine K. Roy
Maria Ruiz
Ann Morgan Saurman
John Selbach
Dr. John and Dell Shadgett
Dr. Marc and Nancy Sharfman
Thomas Simon

2025 Individual & Family Foundation Donors

Paige and Gokul Solai
Dr. William and Mrs. Phaedra Steele
Beatriz and John Struck
Nyea Sturman
Dr. Stephen Summers
Dr. Vonda Wright and Peter Taglianetti
Leslie J. Temmen
Phillip Tischer
Joan and Harry Travis
Thomas and Debra Tschopp
Alvin and Marlene Urena
Robert Wahl
Bill and Alice Weir
William Newkirk and Cheryl Tschanz
Family Foundation
Athea R. Williams Graham
WillowWynd
Phyllis and Edward Zissman
\$2,500 – \$4,999
Anonymous
Abernethy Pickar Family Foundation
Mark Allen
Russell P. Allen
John and Catherine Amein
Jennifer & Phil Anderson
Susan and Gordon Arkin
Jim and Elli Atchison – Atchison Family Fund
Donna and Crawford Barley
Cathy and Carlos Barrios
Jody and NiCole Barry
The Belanger Family
Jane Berg
The Bernard Family
Joe and Carol Bert
Carol-Lynn and Frank Bevc
Dr. and Mrs. Gregory N. Boger
Victoria Bone
Regine Bonneau and Elyh Saint-Hilaire
Carolyn Bourne
Jacqueline Bradley
Alana and Matt Brenner
Randy Brown
Brett Buske
Mike and Lucy Carney
Linda W. Chapin
Chase and Linda Chastain
Bridget and Craig Collin
Cheryl and Tom Collins
Carol and Ted Conner
Martin and Susan Crean
Paul and Terry Creighton
Phil and Ann Cross
Susan M. Curran
Alan and Susan Davis
Drs. Ronald and Nancy Davis
Susan B. Day
Duncan DeWahl and Juliet Burry
Wayne & Lynn Moira Dictor/Dictor Financial LLC
Carmen Dominguez
Kristy Doyle Turner & Bob Turner
Ed and Janas Durkee
Dr. Perry and Eileen Dworkin
Dana and Diana Eagles
Marjorie and Joe Eubank
Jennifer C. Evins
Lynn Geary
Steven W. Grant and Janice Paperny
Jean Grono and Ian Robinson
Debbie and Larry Halys
Michael and Terri Harding
Dave and Nancy Harvey
Dr. Grant Hayes
Devo Heller and John Garvey

Henry Family Foundation
Danielle Saba Hollander
Embry J. Kidd and A. Noni Holmes-Kidd
Bonnie C. Hubbard
Dr. Mimi Hull
The Hurckes Foundation
Beth and Jack Isler
Caroline and Hugh James
Angie Jernigan
N. Stacey Johnson
Lee Ann Johnson
Hal Kantor
Philip Kobrin
Josh Kolbert
Judith F. Kovisars PhD
Roberto and Linda L Gonzalez
Marilyn and Robert Lange
Arum and Steve Linsel
Lou and Gayley Lauteria
Dr. Sarah Layton
Timothy Lesnick
Nancy C. Jacobson and James R. Lussier
John Lyle
Joann and Doug Marks
Vesta and Stephanie Marks
James and Sarah Martin
Josh Martin
Jay and Quino Martinez
David Reynolds Mattson
Chris McCullion
Mack and Penny McLaughlin
Scott R. McMillen
Dr. Alfonso Migliara Jr.
Charlotte Minor
Jim and Mari Moye
D'Arcy Murphy
John Niss and Lisa Mouton
Borron and Beppy Owen
Drs. Amish and Beena Parikh
Glenn and Beverly Paulk
Beth Pendleton
Angela Pilkington
Dr. Daniel and Lesley Podberesky
George Poelker and Judy Black
Carol Ann Pohl
Albert and Lisa Prast
Grant Preisser
Ganna Quiroga
Linda Rappaport
Linda and Louis B. Rappaport
Rosalind Ray
Richard and Lynnet Reiner
Richard C. Riccardi
Nicholas Riippa & Dominic Del Brocco
Patricia Rixmann
Jim and Pat Schroeder
Sara and Bill Segal
Rebecca Shanahan
Mary Sherris
Leslie Christin and John Slot
John and LaVerne Sprouls
Carolyn and Frank Stansberry
Stephen H. Goldman Charitable Foundation
Marty Stonerock
Carol and Gene Stuckey
Carol Studer
Marty Sullivan
Jodi Tassos
Mr. and Mrs. George Taylor
Roger and Justine Thompson
Jay Vachhani
Harold Ward
Dorothy and John Watson

Neil Webman, in memory of Malka B. Webman
Gritta Weesner
Barbara Weidner
Neta G. West
Miriam Weston
Linn Wheeler & Bev Campbell
Dr. Bruce A. Whisler
Michael & Diane White
Laura Wideman
Rob Reedy and Connie Wightman
Ed Wimp
Lori Pearson Wise and Daniel Wise
Beth and Bob Yohe
Armand and Alison Zilioli

\$1,000 – \$2,499

Anonymous
Katie Adams
Jeanne Bray Ailes
The Aland Family
Theresa Aleguas
Joseph Ales, Jr.
Barbara Allen
Kay Allen
Anne and Scott Allen
Amy and Russ Allinson
Altruism Legacy Fund
Phil and Jennifer Anderson
David and Davena Anderton
Andy and Phyllis Ayoob Fund
The Anodide Family
Anonymous in memory of Clifford and Marilyn Lee
Melinda B. Antalek
Carolina Anthony
Ed Anthony
Christian Aramanda
Jim and Bonnie Armstrong
Ellen Arnold
Tony and Sharon Arroyo
Maria-Elena Augustin
Priscilla and Hugo Azzolini
Deborah and Mark Babbage
James and Deborah Balaschak
Nathan and Lynda Balint
Michele Bamberg
Beverly and Wayne Bargren
Andrea and Dick Batchelor
Bob and Susan Battaglia
Gary and Dana Baumgarten, in honor of Joel Baumgarten
Ed and Susan Baxa
Cheryl Belfay and Eric Schwab
Lucille Belnick
Paul and Collette Beuther
Carol Beyer
Karina Bharne
Darryl and Mary Bloodworth
Lauren and Barry Bloom
Theresa and Angelo Boer
Albert and Cheryl Bogdanowitsch
Shelley Bond
Cecelia Bonifay
Donna Borko
Jennifer Bowen
Peter and Sandy Bowen
Jacqueline Bozzuto
Mr. and Mrs. J. Joseph Brann
Sherry T. Bremer
Mindy F. Brenay
Tim Brennan
Breck and Lauren Brewer
Brian and Connie Brink
Lyman Brodie
Marian and Edward Bromberg
James F. Brown, MD, MHCM
Karen G. Buchan
Martin and Pamela Buckley
Jeff and Faith Buhler
Marcia M. Buie
Dale and Patricia Burket
Michael and Mabel Burrigge
Ken Cashon and Patricia Byron
Raymond and Barbara Calev-Moran
Rafaela Grabert and Paulo Camasmie
William Camp
Kay and John Cappleman
Sandra R. Carbone
Alexander and Melinda Cartwright
Joe and Rona Castiglione
Barbara Ceglinski and Diane O'Connor
Raychel and Tony Cesaro
Butch and Renee Charlan
Frank Chase
Julia Chinnock and Richard Champalbert
Drs. Steven Choung and Catherine Wang
Angela Cohen
Dr. Jeff Cohen and Luci Belnick
Beryl R. Colbourn
Paul and Sharon Conway
Dr. Timothy and Wasana Cooper
Frank Cover, Jr.
David S. and Carol A. Cowan
Bridget Cox
Dr. Jill and Marc Craddock
Katy Crawford
Diane Culler
Connie Curran
Jennifer and Tony Curry
Cherie and Bill Dacko
John and Janice Daly
Paul Danola
Diane Davey and Dave Wiebe
Doug Davis and Jeri Weigandt
Dr. Elizabeth Davis-Houston and Mr. Kyle Houston
Ryan Day
Mary and Harry Deffebach
Del Bene Family Foundation
Dr. Mary C. Fischer and LTC (Ret.) James E. Detwiler
Mr. and Mrs. Richard Devins
Patricia C. and Jim A. DeYoung
Alexander Dobrev
Bill, Michelle and Brooke Doster
Kathleen Doughney
Dr. Gail P. Ballweg Memorial Fund at Central Florida Foundation
Janie and Dan Drummond
Carol Ducas
Lisa Durant
Gontran and Isabelle Durocher
Sheldon Dutes
Bill and Jennifer Dymond
Eicher Foundation
Rex and Kathy Elbert
Matthew Engel
Elizabeth and Philip Eschbach
Lee Eubank
Jeremy Fain
Chad Faulkenberry
Colleen Finwall
Chase Fiore
John Fleming
Nancy Ellen Flint
Jeff and Vicki Foley
John and Rhona Fournier
Lisa Foy
Kai and Leah Fu

2025 Individual & Family Foundation Donors

Beverly M. Gaffney
Martin and Silke Galassini
Deborah Galbraith
Scott and Florence Galbraith
Brad and Christina Gant
James Gelfand
Larry and Deborah Gendzier
Dr. and Mrs. Charles W. George
Alan Gerber
Stephanie Ghertner
G. Randall and Nancy Gibbs
Jon M. Gibbs
Suzanne E. Gilbert
Biff and Kathy Godfrey
Ludwig and Linda Goetz
Whitney Goin
Danny and Nichole Gordon
Virginia Goren
Sarah Grafton
The Shelton D. Granade Family
Tom and Lisa Grant
Christian and Kathleen Green
Daniel & Kristy Green
Joyce T. Green
Priscilla Greenough
Dr. Scott Greenwood and Dr. Pamela Freeman
Gregg Gronlund Family
Christopher Grim and Melissa Queen-Grim
Barbara Grodin
Barbara Grossman
Marty and Mike Haddad
Carol and Ralph Hadley
John Hall
Wallace H. Hall
Andrew and Monica Hand
Crystal Hanley
Dr. William Harmand
Paul M. Harmon
Don & Mary Ann Harrill
Jason and Carol Hendren
Nathan W. Hill
Barbara Hillerman Lieske
James and Lynda Hinckley
Bryan and Amy Holt
Allison and Peter Hosbein
Elaine Hoxie
Betsy and John Hughes
In Memory of Normal Hull, Jameson, Beau and Dodge
Kevin Hunsicker
Vic Hurlburt & Penelope Canan
Dolly and Neil Hurta
Mimi Hwang
Marlon and Ma Patricia Ilagan
Allen T. Irwin
Jonathan Kessler and Danielle Jackson
Libby Jackson
John and Wendy Jennings
Jim and Wendy Malcolm Fund
Iliana R. Jones
Dr. Alice Joossens
Peggy and Dan Jura
Wayne and Deb Kalish
Keith and Claudia Kasen
David H. Kelley
RK Kelley
Shannon Kelly
Mary Kent and Bob Katz
Richard and Martha Kessler
Kristopher and Brooke Kest
Sheri Kettula and Denise Marra
Charles and Olga King
Carol Klim
Chris Klinger / Two People

Rachael and Eric Kobb
Richard Kosch
Christina and George Kotsonis
Michael and Darcy Krajewski
Dr. Les and Mrs. Lynn Kramer
Christopher Kravchuk
Holly M. Kreisler
The Labelle Family
Amir Ladan
Rob and Wendy Landry
Ellen Wise Lang
Lucy Langfield
Dr. Peter and Stacie Larson
Paul Lartonoix
Judith and Richard LaRue
Keith L. Lashley
Chris Leary
Dr. Michael and Diane Levine
Miriam Levy and Dennis Pope
The Lipkin Family
Mafrene Lisboa
Cheryl and David Loft
Jack Lord
Leyse Lowry
Bob and Julie Mandell
Jim and Debby Manuel
Suzanne and Jim Markel
Mr. and Mrs. Frank Martire
Hilary and Ming Marx
Carol Massey
Virginia Mathis
Robert Matschner
Cathryn J. Mattson
Stephanie Ayala Mauge
Elizabeth Maupin and Jay Yellen
Allyn and Pamela Maycumber
Sandi McCourt
Dr. Margaret McMillen
Irene McNutt
John and Rebekah McReynolds
Ms. Vicki J. Mehr
Jason & Ronni Mendelsohn in honor of Robert Lurie
Lorie MertensBlack
Congressman John L. Mica
Gilbert B. Miller
Jeffrey Miller
Susan Miller and Jim Welch
Lois H. Mills
Leanora Minai
Carolyn Minear
Karen Middlekauff and Daniel Minkow
Clay and Kim Mitchell in memory of Bill and Lucy Lane Mitchell
Ned Mitenius
Kency and Rose Ellen Mocombe
Robert and Jacqueline Molsick
Michael Moore
Clark L. Morris
Karla Muniz
Eva Burbank Murphy
Donna and Bruce Mylrea
Mark and Wendy Nation
Thomas Nealssohn
Mark and Josie NeJame
Elisabeth Nevins and Monti Panzica
JoAnn and Rich Newman
Susie and Ken Ng
Andrea and Van Tam Nguyen
Dr. Donna Nickel
Laurie Nicoletti
Kelly Nierstedt, Orlando Health
Alyssa Noll and Jesse Kreger
David & Heather Odahowski
Larry and Bambi Opoliner
William Orosz

Michael Ortner
Jenise Osani
Ruth Owen
Chase Padgett
Dr. Renee Pancoast
Jackie and Harry Pappas
Dr. and Mrs. Jonathan O. Partain
Margaret A. Patten
Dr. Patricia Patterson
Ronald and Carrie Patterson
Lou and Debbie Payas
John Payne-Rios
Jim and Boushelle Pearson
Toni Peck
The Peckham Family
Inda Peoples-Jones
Peter and Nancy Pfaff
A. Brian Phillips, P.A.
Jeffrey and Lisa Phillips
Eddie and Melanie Pipkin
Karyn Plater
James F. Plugh and Dr. Robin M. Back
John C. Polasek
Michael and Leslie Poole
Steven and Nancy Price
John and Rhonda Quigley
Jeanie and Fred Raffa
William and Joan Randolph
James and Beverly Rawlings
Douglas and Carole Reece
Tina Regan
Jan and John Reker
Derrick and Sarah Rende
Bill "Roto" Reuter
Michael B. Roberts
Gwilym Roddick and Anat Even Or
Traies H. Roe
Theresa Rogers
Lenore and Howard Roland
Dr. F. Robert and Norene Rolle
Marianna & Charles Ross
Terrie Rowan
Melanie and Aaron Rowe
Joan Ruffier
Judy Russell
Susan and Randolph Sailer
Joan E. Sanchez
Rocky Santomassino
Joe Loughman and Marcy Santoyo
Eileen Schein
Ron and Marshall Schirtzer
Frank and Christine Schornagle
Kristen Schultejeans
Stefani Schulze
Pamela Schwartz
Ryan Scordato
Lynn and Dan Sedwick
Sam and Karen Seymour
John Shahnian
Karyll Shaw
James G. Shepp
Seiji Shiraishi
Robert T. Shutts
Sidhu Family
Scot A. Silzer and Karen S. Day
The Skaggs Family
Michael and Rebecca Smart
Robert and Janan Smither
Jonathan Sporic
The Honorable Sarah Sprinkel
Dr. Douglas and Denise Sprung
Shannon E. St. John
Linda L. Stanford
Jacob Stanton
Jo and Jim Stewart
Elizabeth Strouse

Paula Stuart
Kyle Sturley
Rene Stutzman
Randall M. Sumner and George B. Mabry
Dr. Stella Sung
Louis Supowitz
Suree and Zaby Vyas Foundation
David Sutton
Tracy and Glenn Swanson
Vernon Swartzel
George S. and Diane M. Teixeira
Patrick R. Terry
Dylan and Dana Thomas
Isaac Thomas and Family
John and Nancy-Lee Thompson
Judith Thompson
Mr. and Mrs. Thompson
Richard M. and Patrice M. Thor
J.R. and Rachel Thorsen
Jim and Carolina Timon
Kimiye Tipton and Gordon Ford
Abigail and Arthur Tran
Laureen Martinez
Phoebe and Eliot Rosewater
Craig Ustler
Craig Uttley and Shelley Neta
Ivan and Kimberly Valdes
Massimo and Louise Villingier
Stacia L. Wake and Karl Schubert
David Meek and Laura Walda
William A. Walker II
Francis Walsh
Trish and Rick Walsh
Rakhee Ward
Lynn Warnicke
Lisa Warren
Max Watzman, D.O.
Ms. Theo M. Webster
Jane Weingarten
Peter and Frances Weldon
Vonesa W. Wenzel
Sarah M. Whitaker
Patricia M. White
Doug Whitehead
Alan Whittaker
Madeline Wiley
Mrs. Gwendolyn B. and Mr. Wilford J. Williams
Stephanie Williams
Alan S. Wilson
Betty Jane and Cecil B. Wilson, MD
Larry Winchowky
Nicki Wise
David and Diane Withee
Julie Wolf and Greg Sahlsten
Chris E. Yakubchik
Teri Yanovitch
Leighton and Phyllis Yates
Molly and David Yuska
Terry Zaudtke
Mr. and Mrs. Zeinfeld

Since 1989, United Arts has raised over \$200 million towards art, arts education, culture, science, and history — an ongoing effort to enrich our community and inspire future generations.

MISSION: TO INSPIRE AND ENRICH COMMUNITIES BY STRENGTHENING ARTS, SCIENCE, HISTORY, AND CULTURE THROUGH STRATEGIC COLLABORATIONS AND INVESTMENTS.

VISION: A THRIVING ARTS COMMUNITY THAT FUELS LASTING PROSPERITY, CREATIVITY, AND WELL-BEING FOR ALL IN CENTRAL FLORIDA.



The DeVos Institute of Arts and Nonprofit Management, the DeVos Family Foundation, and United Arts of Central Florida brought together leaders from more than 20 nonprofit organizations following the two-year Capacity Building Central Florida strategic planning accelerator.

FROM THE PRESIDENT

A SHARED VISION

To our partners, donors, and community leaders, thank you for the role you play in shaping a strong and vibrant arts community in Central Florida. Your commitment to United Arts reflects a shared belief that creativity strengthens communities, fuels economic vitality, and connects us to one another in meaningful ways. I am deeply grateful to our staff, board, partners and stakeholders, whose leadership and care continue to turn vision into action.

The past year saw the creation of our new five-year strategic plan, marking an important step forward for United Arts. Developed through thoughtful collaboration with the DeVos Institute of Arts and Nonprofit Management and informed by broad community input, it establishes a clear direction for how we will support a thriving arts ecosystem through FY30. Guided by the 8 Indicators of a Thriving Arts Ecosystem and aligned with the CANVAS 2035 Cultural Plan for Orange County and the City of Orlando, the plan centers artists and arts organizations while recognizing the interconnected systems—education, public policy, philanthropy, and community engagement—that allow creativity to take root and grow.

As we begin this next chapter, this plan serves as both a commitment and an invitation. It commits United Arts to measurable progress, shared accountability, and sustained investment in the people and structures that make the arts possible. It also invites our partners to continue building alongside us—aligning resources, deepening relationships, and advancing a collective vision for impact. Together, we can ensure the arts remain accessible, valued, and embedded in the life of our region, enriching every community we serve.

I am honored to move this work forward with you.

JENNIFER EVINS
PRESIDENT & CEO

8 INDICATORS OF A THRIVING ARTS ECOSYSTEM

1 Thriving Artistic Community

Abundance of artists

A strong ecosystem supports a wide range of artists across various disciplines, including visual arts, performing arts, literary arts, and more.

Representation

The ecosystem reflects the demographics of the community in terms of artists, audiences, staff and leadership.

Opportunities for artistic development

Artists have access to resources like training programs, mentorship, residencies, and funding to nurture their talent and advance their careers.

Platforms for showcasing work

Ample venues and spaces exist for artists to exhibit, perform, and share their work with the public.

5 Education & Learning

Arts education

Children and youth have access to quality arts education in schools and communities.

Lifelong learning

Opportunities for adults to engage in arts learning and creative expression are available.

Knowledge sharing

Artists and organizations share their knowledge and expertise with each other and the community.

Pathways for the next generation of workforce

In arts and culture sector and creative industries.

2 Robust Art & Culture Organizations

Variety of organizations

The ecosystem includes a mix of established institutions and community-based organizations, all contributing to the ecosystem and representing varied artistic disciplines.

Effective leadership & management

Organizations are well-run, financially stable, and focused on their mission.

Collaboration & partnerships

Organizations work together and with other sectors (education, business, health and, tourism) to maximize their impact and reach.

6 Supportive Environment

Public funding

Government at all levels (local, regional, national) recognizes the value of arts and culture and provides financial support.

Private philanthropy

Foundations, corporations, and individuals contribute generously to arts organizations and initiatives.

Policies and regulations

Policies support the arts and culture sector, such as tax incentives for donations, protection of cultural heritage, and support for arts education.

3 Engaged & Growing Audiences

Accessibility

Arts and culture are accessible to everyone, regardless of background, income, or ability.

Growing audiences

People of all ages, ethnicities, and interests participating.

Active engagement

Audiences are not just passive consumers but actively participate in arts experiences through workshops, discussions, and community projects.

7 Strong Infrastructure

Physical spaces

Adequate and well maintained venues, galleries, studios, and rehearsal spaces are available.

Digital infrastructure

Artists and organizations have access to technology and digital platforms to create, promote, and share their work.

Transportation & accessibility

Arts and culture venues are easily accessible by public transportation and are designed for people for all abilities.

4 Innovation and Creativity

Support for new work

The ecosystem encourages experimentation.

Interdisciplinary collaboration

Artists from different disciplines collaborate and push boundaries.

Adaptability

The ecosystem is responsive to change and embraces new technologies and approaches.

8 Economic Impact & Social Impact

Creative economy

The arts and culture sector contributes to the local economy through job creation, tourism, and revenue generation.

Placemaking

Arts and culture are used to enhance public spaces and create vibrant communities.

Cultural tourism

Arts and culture attract visitors and contribute to the vibrancy of the community.

Social cohesion

Arts and culture bring people together, fostering a sense of belonging and community pride.

Business partnerships

Businesses recognize the value of arts and culture and support the sector through sponsorships and partnerships.

Civic participation

Arts and culture are used to engage citizens in dialogue and decision-making about their communities.

Mission: To inspire and enrich communities by strengthening arts, science, history, and culture through strategic collaborations and investments.

Vision: A thriving arts community that fuels lasting prosperity, creativity, and well-being for all in Central Florida.

1 Strengthen United Arts

Build capacity to be great and bold through programs, marketing, fundraising, and revenue growth.

1. **Programs & Services:** Modernize systems, invest in staff, adopt strong governance, foster innovation, and reimagine the Collaborative Campaign.
2. **Marketing:** Expand institutional marketing, grow ArtsinOrlando.com and the newsletter subscriptions, use AI to reach new residents and visitors.
3. **Fundraising:** Strengthen systems, launch a major annual event, expand corporate partnerships, deepen stewardship, and cultivate generational giving.
4. **Revenue:** Monetize assets, increase earned income, reduce costs with technology, and budget annual surpluses for reinvestment.

Measures of Success: 5–6% annual growth in contributions and revenue, higher audience engagement, stronger donor participation, and consistent operating surpluses.

2 Strengthen the Arts & Culture Sector

Empower artists and organizations to thrive, build audiences, and secure balanced funding.

1. **Artists:** Invest in creatives and nonprofits, provide technical support, create networking and funding opportunities.
2. **Organizations:** Offer grants, strengthen leadership, and expand earned revenue options.
3. **Audiences:** Grow through innovative marketing, cultural tourism, and creative placemaking.
4. **Policy & Funding:** Advance advocacy, support the Orange County and the City of Orlando Cultural Master Plan, and leverage data to demonstrate impact.

Measures of Success: Thriving artists and strong organizations, engaged audiences across generations, and expanded public and private funding.

3 Strengthen the Community through Cross- Sector Partnerships

Use arts and culture to build prosperity, drive social impact, enrich lifelong learning, and enhance place.

1. **Economic Prosperity:** Support creative entrepreneurs, convene a Creative Industry Council, expand placemaking, and advocacy.
2. **Social Impact:** Increase community impact grants, champion arts intersections, and use arts for health and wellness.
3. **Arts Learning:** Expand early childhood arts integration, teaching artist residencies, creative aging, and workforce development.
4. **Placemaking:** Advance policy, activate public spaces, expand cultural vibrancy grants, and grow creative clusters.

Measures of Success: Expanded creative economy, stronger partnerships, lifelong learning opportunities, vibrant public spaces, and Orlando recognized as a global creative capital.

**THIS IS
UNITED ARTS
LET'S
MAKE ART
THRIVE.**

**UNITED
ARTS**
CENTRAL FLORIDA
unitedartscfl.org